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                              Houston
                             Healthcare
                             System, Inc.
                             501(c)(3)ᵃ
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| Houston Hospitals, Inc. 501(c)(3)ᵃ | Houston Healthcare EMS, Inc. 501(c)(3)ᵃ | Houston Healthcare Properties, Inc. 501(c)(2)ᵃ | Houston Health Ventures, Inc. For Profit | Houston Primary Care Physcians, LLCᵃ | Houston Physician Specialists, LLCᵃ | HHC Cancer Center, Inc. HHS owns 10% | Patient Select, LLC HHS owns approximtely 73% |

Velocity Healthcare Collaborative, LLC

50/50 Joint Venture w Navicent Health

Caresouth HHA Holdings of Middle Georgia, LLC

HHV owns 19%

a = Obligated Group Member

2018