

End of Year Listing of Hospital Net Assets

As of December 31, 2024

	Unrestricted Net Assets	Restricted - Expendable Net Assets	Restricted - Non-Expendable Net Assets	Total Net Assets
Houston Hospitals, Inc.	\$189,382,000			\$189,382,000
Houston ASC, LLC	\$2,635,000			\$2,635,000
Houston Healthcare EMS, Inc.	1,479,000			1,479,000
Houston Healthcare System, Inc.	-2,962,000			(2,962,000)
Houston Health Ventures, Inc.	1,016,000			1,016,000
Houston Healthcare Properties, Inc.	21,708,000			21,708,000
Houston Primary Care Physicians, LLC	(246,000)			(246,000)
Houston Physician Specialists, LLC	(2,344,000)			(2,344,000)
Eliminations	3,891,000			3,891,000
Houston Healthcare Systems, Inc Consolidated	\$214,559,000			\$214,559,000